# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

# PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 2, 2019

### RESOURCES CONNECTION, INC.

(Exact Name of Registrant as Specified in Its Charter)

<b>Delaware</b> (State or Other Jurisdiction of Incorporation)	<b>0-32113</b> (Commission File Number)	<b>33-0832424</b> (I.R.S. Employer Identification No.)
	17101 Armstrong Avenue Irvine, California, 92614	
	(Address of Principal Executive Offices) (Zip Code)	
Registrant's	Telephone Number, Including Area Code: <b>(71</b>	4) 430-6400
(Former N	ame or Former Address, if Changed Since La	st Report)
under any of the following provisions:  ☐ Written communications pursuant to Rule 425 u ☐ Soliciting material pursuant to Rule 14a-12 unde ☐ Pre-commencement communications pursuant to		.14d-2(b))
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share		The Nasdaq Stock Market LLC (Nasdaq Global Select Market)
	ant is an emerging growth company as defined the Securities Exchange Act of 1934 (§240.12	
Emerging growth company $\square$		
	y check mark if the registrant has elected not t al accounting standards provided pursuant to S	-

#### Item 2.02 Results of Operations and Financial Condition.

On October 2, 2019, Resources Connection, Inc. ("Resources" or "the Company") issued a press release announcing its financial results for the quarter ended August 24, 2019. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information in Item 2.02 of this current report on Form 8-K, as well as Exhibit 99.1 hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

99.1 Press Release issued October 2, 2019.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 2, 2019 RESOURCES CONNECTION, INC.

By: /s/ Kate W. Duchene Kate W. Duchene

President and Chief Executive Officer

#### Resources Connection, Inc. Reports First Quarter Results for Fiscal 2020

#### First Quarter Fiscal 2020 Highlights:

- Revenue \$172.2 million, down 3.6% from prior year quarter
- Gross margin percentage of 39.2%, an improvement of 100 basis points from prior year quarter
- SG&A as a percent of revenue up 150 basis points from prior year quarter due to \$2.3 million of one-time expenses
- Diluted earnings per common share of \$0.15 compared to \$0.18 in prior year quarter
- Net income of \$4.9 million compared to \$5.7 million in prior year quarter
- Adjusted EBITDA of \$11.9 million compared to \$13.2 million in prior year quarter
- Cash dividends declared of \$0.14 per share

IRVINE, Calif.--(BUSINESS WIRE)--October 2, 2019--Resources Connection, Inc. (Nasdaq: RECN), a multinational business consulting firm, operating as Resources Global Professionals (the "Company" or "RGP"), today announced its financial results for the first quarter ended August 24, 2019.

#### **Management Commentary**

"We engaged in decisive actions this quarter to improve our financial performance over the mid and longer term – including an important acquisition, a divestiture and an office closure," said Kate W. Duchene, chief executive officer. "We are very pleased to have completed these strategic moves in Q1 of FY20 and continue to progress with our transformation efforts. At the same time, we are disappointed by our revenue results this quarter, and although the decline was modest, we have specific plans to build momentum in the second quarter and are encouraged by the strengthening pipeline."

# RESOURCES CONNECTION, INC. SUMMARY OF CONSOLIDATED FINANCIAL RESULTS

(Amounts in thousands, except percentages and per share amounts)

			Three M	Ionths Ended			
		August 24, 2019		May 25, 2019		August 25, 2018	
As reported (GAAP)	AP) (Unaudited)		(Unaudited)		(Unaudited)		
Revenue							
North America	\$	140,376	\$	146,988	\$	146,171	
Asia Pacific		13,086		13,559		11,703	
Europe		18,763		21,597		20,684	
Total revenue	\$	172,225	\$	182,144	\$	178,558	
Gross margin	\$	67,503	\$	72,956	\$	68,151	
Selling, general and administrative expenses	\$	56,978	\$	56,890	\$	56,366	
Income before provision for income taxes	\$	7,580	\$	13,411	\$	9,235	
Net income	\$	4,939	\$	9,369	\$	5,741	
Effective tax rate		35%		30%		38%	
Diluted EPS	\$	0.15	\$	0.29	\$	0.18	
Cash dividends:							
Per common share	\$	0.14	\$	0.13	\$	0.13	
Total cash dividends paid	\$	4,106	\$	4,147	\$	3,792	
			Three Month		hs Ended		
			August 24, 2019 (1)		August 25,		
					2018 (1)		
As adjusted (non-GAAP)			(Unaud		lited)		
Constant currency revenue			ф	1.40.250	ф	4.46.454	
North America			\$	140,379	\$	146,171	
Asia Pacific				13,228		11,703	
Europe			ф.	19,545		20,684	
Total constant currency revenue			\$	173,152	\$	178,558	
Cash tax rate				30%		32%	
Adjusted net income			\$	5,315	\$	6,289	
Adjusted diluted EPS			\$	0.16	\$	0.20	

<sup>(1)</sup> Revenue for the three months ended August 24, 2019 is measured on a constant currency basis while the comparable revenue for the three months ended August 25, 2018 is measured under GAAP. Constant currency revenue amounts represent the outcome that would have resulted had exchange rates in the reported period been the same as those in effect in the comparable prior year period.

11,909

13,243

Adjusted EBITDA

#### First Quarter Fiscal 2020

Revenue for the first quarter of fiscal year 2020 decreased 3.6% and 5.4% from the first and fourth quarters of fiscal year 2019, respectively. On a constant currency basis, revenue decreased 3.0% and 5.3% from the first and fourth quarters of fiscal year 2019, respectively. Compared to the prior year first quarter, the decrease in revenue in the first quarter of fiscal 2020 reflects the impact of reduced client demand in the Nordics as well as the wind-down of technical accounting implementation projects. Revenue decreased sequentially as the first quarter of fiscal year 2020 included the Memorial Day and July 4th holidays in the U.S. (there were no paid holidays in the fourth quarter of fiscal 2019) and summer holiday breaks taken by our consultants.

Gross margin for the first quarter was 39.2%, increasing 100 basis points from the first quarter of fiscal year 2019, and decreasing 90 basis points sequentially. The year-over-year increase is related primarily to an improved bill/pay ratio, driven by the impact of internal initiatives to improve pricing and a decrease in pay rate. The sequential quarter decrease is primarily due to an increase in holiday pay for consultants for the Memorial Day and July 4th holidays in the U.S. (there were no paid holidays in the fourth quarter of fiscal 2019) while the bill/pay ratio remained the same between the two quarters.

SG&A was 33.1% of revenue for the first quarter of fiscal 2020 compared to 31.6% and 31.2% of revenue in the first and fourth quarters of fiscal year 2019, respectively. The year-over-year percentage increase relates to higher payroll and benefits costs due to an increase in headcount to support anticipated revenue growth, an increase in retention bonus, an increase in costs resulting from exit activities in our European operations, and an increase in costs from the Veracity acquisition, partially offset by a decrease in transformation and system implementation costs, and lower incentive and bonus compensation due to lower revenue. The sequential increase also relates to the same factors noted above.

For all periods presented, the Company is unable to benefit from, or has limitations on the benefit of, tax losses in certain foreign jurisdictions. To a lesser extent, the accounting treatment under GAAP for the cost associated with unexercised expiring stock options and shares purchased through the Employee Stock Purchase Plan has caused volatility in the Company's effective tax rate.

The Company's Board of Directors approved a \$0.14 per share dividend to shareholders in the first quarter for \$4.5 million (paid on September 19, 2019), compared to a \$0.13 per share dividend for \$4.1 million in the prior year first quarter. The Company did not buy back any of its common shares during the first quarter of fiscal 2020. As of August 24, 2019, approximately \$90.1 million remained available for future common stock purchases.

#### **Conference Call Information**

RGP will hold a conference call for analysts and investors at 5:00 p.m. ET today, October 2, 2019. This conference call will be available for listening via a webcast on the Company's website: http://www.rgp.com. An audio replay of the conference call will be available through October 9, 2019 at 855-859-2056. The conference ID number for the replay is 1397937. The call will also be archived on the RGP website for 30 days.

#### **About RGP**

RGP is a global consulting firm that enables rapid business outcomes by bringing together the right people to create transformative change. As a human capital partner for our clients, we specialize in solving today's most pressing business problems across the enterprise in the areas of Business Strategy & Transformation, Finance & Accounting, Risk & Compliance and Technology & Digital Innovation. Our engagements are designed to leverage human connection and collaboration to deliver practical solutions and more impactful results that power our clients, consultants and partners' success.

RGP was founded in 1996 to help finance executives with operational needs and special projects created by workforce gaps. Our first-to-market, agile human capital model disrupted the professional services industry at a time when traditional talent models prevailed. Today's new ecosystem for work embraces our founding principle – quickly align the right resource for the work at hand with a premium placed on value, efficiency and ease of use.

Our pioneering approach to workforce strategy uniquely positions us to support our clients on their transformation journeys. With more than 3,800 professionals, we annually engage with over 2,400 clients around the world from more than 70 practice offices. We are their partner in delivering on the future of work. Headquartered in Irvine, California, RGP is proud to have served 86 of the Fortune 100.

The Company is listed on the Nasdaq Global Select Market, the exchange's highest tier by listing standards. To learn more about RGP, visit: http://www.rgp.com. (RECN-F)

#### **Forward-Looking Statements**

Certain statements in this press release are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Such forward-looking statements may be identified by words such as "anticipates," "believes," "can," "continue," "could," "estimates," "expects," "intends," "may," "plans," "potential," "predicts," "remain," "should" or "will" or the negative of these terms or other comparable terminology. In this press release, such statements include statements regarding our expectations for growth and our new business pipeline. Such statements and all phases of the Company's operations are subject to known and unknown risks, uncertainties and other factors that could cause our actual results, levels of activity, performance or achievements and those of our industry to differ materially from those expressed or

implied by these forward-looking statements. Risks and uncertainties include our ability to successfully execute on our strategic initiatives, our ability to compete effectively in the highly competitive professional services market and to secure new projects from clients, our ability to successfully integrate any acquired companies, seasonality, overall economic conditions and other factors and uncertainties as are identified in our most recent Annual Report on Form 10-K for the year ended May 25, 2019 and our other public filings made with the Securities and Exchange Commission (File No. 000-32113). Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also affect our business or operating results. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company does not intend, and undertakes no obligation, to update the forward-looking statements in this press release to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, unless required by law to do so.

#### **Use of Non-GAAP Financial Measures**

The Company utilizes certain financial measures and key performance indicators that are not defined by, or calculated in accordance with, GAAP to assess our financial and operating performance. A non-GAAP financial measure is defined as a numerical measure of a company's financial performance that (i) excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the comparable measure calculated and presented in accordance with GAAP in the statement of operations; or (ii) includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the comparable measure so calculated and presented. The following are the Company's non-GAAP measures:

- Constant currency revenue amounts represent the outcome that would have resulted had exchange rates in the reported period been the same as those in effect in the comparable prior year period.
- Adjusted EBITDA is calculated as net income before amortization of intangible assets, depreciation expense, interest and income taxes plus stock-based compensation expense and plus or minus contingent consideration adjustments.
- Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA by revenue.
- Cash tax rate excludes the non-cash tax impact of stock-based compensation expense, non-cash tax benefits related to the Tax Cuts and Jobs Act in the U.S., and non-cash impact of valuation allowances on international deferred tax assets.
- Adjusted provision for income taxes, adjusted net income and adjusted diluted earnings per common share were calculated
  based on the Company's cash tax rates, which exclude the non-cash tax impact of stock-based compensation expense, noncash tax benefits related to the Tax Cuts and Jobs Act, and non-cash tax impact of valuation allowances on international
  deferred tax assets.

We believe that constant currency revenue, Adjusted EBITDA, Adjusted EBITDA margin, Adjusted provision for income taxes, Adjusted net income, and Adjusted diluted earnings per common share, which are used by management to assess the core performance of our Company, also provide useful information to our investors because they are alternative financial measures that investors can also use to assess the core performance of our Company and compare it to the Company's peers. Constant currency revenue, Adjusted EBITDA, Adjusted EBITDA margin, Adjusted net income and Adjusted diluted earnings per common share are not measurements of financial performance or liquidity under GAAP and should not be considered in isolation or construed as substitutes for net income or other cash flow data prepared in accordance with GAAP for purposes of analyzing our profitability or liquidity. These measures, as well as the Adjusted provision for income taxes and cash tax rate should be considered in addition to, and not as a substitute for, net income, earnings per share, cash flows or other measures of financial performance prepared in accordance with GAAP.

# RESOURCES CONNECTION, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (Amounts in thousands, except per share amounts)

		Three Months Ended			
	Au	August 24, 2019		August 25, 2018	
		(Unauc	litad)		
Revenue	\$	172,225	\$	178,558	
Direct cost of services	Ψ	104,722	Ψ	110,407	
Gross margin		67,503		68,151	
Selling, general and administrative expenses		56,978		56,366	
Operating income before amortization and depreciation		10,525	-	11,785	
Amortization of intangible assets		1,094		955	
Depreciation expense		1,369		1,069	
Operating income		8,062		9,761	
Interest expense		482		526	
Income before provision for income taxes		7,580		9,235	
Provision for income taxes		2,641		3,494	
Net income	\$	4,939	\$	5,741	
Net income per common share:					
Basic	\$	0.16	\$	0.18	
Diluted	\$	0.15	\$	0.18	
Weighted average common shares outstanding:					
Basic		31,788		31,742	
Diluted		32,267		32,468	
Cash dividends declared per common share	\$	0.14	\$	0.13	
Cash a viachas accimen per common share					

# RESOURCES CONNECTION, INC. RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

(Amounts in thousands, except per share amounts and percentages)

#### **Adjusted EBITDA**

		Three Months Ended			
	August 24, 2019		A	ugust 25, 2018	
	(Unaudited)				
Net income	\$	4,939	\$	5,741	
Adjustments:					
Amortization of intangible assets		1,094		955	
Depreciation expense		1,369		1,069	
Interest expense		482		526	
Provision for income taxes		2,641		3,494	
Stock-based compensation expense		1,515		1,361	
Contingent consideration adjustment		(131)		97	
Adjusted EBITDA	\$	11,909	\$	13,243	
Revenue	\$	172,225	\$	178,558	
Adjusted EBITDA Margin		6.9%		7.4%	

#### Adjusted Provision for Income Taxes, Annual Cash Tax Rate, Adjusted Net Income and Adjusted Earnings Per Common Share

		Three Months Ended			
	A	August 24, 2019		August 25, 2018	
		(Unaudited)			
Provision for income taxes	\$	2,641	\$	3,494	
Effect of non-cash tax items:					
Stock-based compensation expense		(43)		(361)	
Valuation allowance on international deferred tax assets		(333)		(184)	
Other non-cash tax items		<u>-</u> _		(3)	
Adjusted provision for income taxes	\$	2,265	\$	2,946	
Effective tax rate		35%		38%	
Total effect of non-cash tax items on effective tax rate		(5%)		(6%)	
Annual cash tax rate		30%		32%	
Net income	\$	4,939	\$	5,741	
Total effect of non-cash tax items on net income		376		548	
Adjusted net income	\$	5,315	\$	6,289	
Diluted earnings per common share	\$	0.15	\$	0.18	
Effect of non-cash tax items on diluted earnings per common share		0.01		0.02	
Adjusted diluted earnings per common share	\$	0.16	\$	0.20	

#### RESOURCES CONNECTION, INC.

#### SELECTED BALANCE SHEET, CASH FLOW AND OTHER INFORMATION

(Amounts in thousands, except consultant headcount and average rates)

SELECTED BALANCE SHEET INFORMATION:	August 24, 2019		May 25, 2019	
	(Un	naudited)		
Cash and cash equivalents	\$	45,723	\$	43,045
Accounts receivable, less allowances	\$	129,569	\$	133,304
Total assets	\$	496,611	\$	428,370
Current liabilities	\$	89,025	\$	91,416
Total stockholders' equity	\$	288,431	\$	282,396
	Three Months Ended			ed
SELECTED CASH FLOW INFORMATION:	August 24, 2019  (Unaudited)		August 25, 2018	
Cash flow operating activities	\$	(3,038)	\$	(16,601)
Cash flow investing activities	\$	(24,822)	\$	(1,073)
Cash flow financing activities	\$	30,744	\$	(11,667)
CHARGEED OFFICE INFORMATION	August 24,		May 25,	
SELECTED OTHER INFORMATION:		2019		2019
Consultant headcount, end of period		3,120		2,965
Average bill rate, first quarter		\$122		\$124
Average pay rate, first quarter		\$61		\$62
Average bill rate (constant currency-Q1 19), first quarter		\$122		
Average pay rate (constant currency-Q1 19), first quarter		\$61		

31,970

31,588

#### **Contacts**

#### **Media Contact:**

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Common shares outstanding, end of period

#### **Analyst Contact:**

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